

# Proposed Budget

June 12, 2017



# Agenda

- Budget Development Process Review
- Funds:
  - Child Nutrition Fund
  - Debt Service Fund
  - Operating Fund
- Benchmark Data
- Multi-year Financial Plan
- Tax Rates

**Demographer**Presentation
Jan 9

Enrollment
Growth
Presentation
Feb 13

Special Education Presentation March 6

Athletics Presentation March 20 HR Presentation May 1

Critical Needs Presentation May 1

### Budget Presentations to the Board of Trustees

April 3, April 10, Feb 6, March 6, March 20, May 1, May 8

#### Prioritization of Needs with Staff

February – May

Approval of Proposed Expenditures

May 15





# 2017-2018 Richardson ISD Budget

### **Key Factors**

Key District Priority Needs (Special Education, Athletics, Student Growth, Secondary Staffing, Et al.)

Basic Allotment has not changed since 2015-2016 and is not adequate to meet current needs

Property value is growing at a higher pace than enrollment (shifting burden to taxpayers)

Enrollment is increasing; however, our combined revenue (local and state) is decreasing

### **Short-Term Situation**

Decrease in Fund Balance = \$6,330,970

### **Long-Term Situation**

Unsustainable Future Projections

Aggressive Strategic Plan Needed for Long-Term Solution

# Adoption of the Budget 2017-2018

Child Nutrition Fund

Debt Service Fund





# Child Nutrition Fund



#### RICHARDSON INDEPENDENT SCHOOL DISTRICT PROPOSED BUDGET - CHILD NUTRITION FUND FISCAL YEAR 2017-18

|                             | 2016-17<br>Adopted<br><u>Budget</u> | Increases<br>(Decreases) | 2017-18<br>Proposed<br><u>Budget</u> | Percent of<br><u>Total</u> | Percentage<br><u>Change</u> |
|-----------------------------|-------------------------------------|--------------------------|--------------------------------------|----------------------------|-----------------------------|
| Revenue                     |                                     |                          |                                      |                            |                             |
| 5751 Cafeteria Sales        | 5,074,856                           | (169,302)                | 4,905,554                            | 28.49%                     | (3.34%)                     |
| 5742 Investment Income      | 15,000                              | (10,381)                 | 4,619                                | 0.03%                      | (69.21%)                    |
| 5829 State Reimbursements   | 88,186                              | (186)                    | 88,000                               | 0.51%                      | (0.21%)                     |
| 5920 Federal Reimbursements | 12,028,464                          | 191,950                  | 12,220,414                           | 70.97%                     | 1.60%                       |
| Total Revenue               | 17,206,506                          | 12,081                   | 17,218,587                           | 100.00%                    | 0.07%                       |

| Expe | nditures                       |            |           |            |          |          |
|------|--------------------------------|------------|-----------|------------|----------|----------|
| 35   | Food Service                   |            |           |            |          |          |
|      | Payroll                        | 6,956,888  | 132,338   | 7,089,226  | 41.17%   | 1.90%    |
|      | Contracted Services            | 342,276    | 20,000    | 362,276    | 2.10%    | 5.84%    |
|      | Materials & Travel             | 9,591,176  | (28,176)  | 9,563,000  | 55.54%   | (0.29%)  |
|      | Capital Outlay                 | 165,000    | (114,950) | 50,050     | 0.29%    | (69.67%) |
| 51   | Plant Maintenance & Operations |            |           |            |          |          |
|      | Payroll                        | 146,166    | 5,369     | 151,535    | 0.88%    | 3.67%    |
| 61   | Community Service              |            |           |            |          |          |
|      | Payroll                        | 5,000      | (2,500)   | 2,500      | 0.02%    | (50.00%) |
|      | Total Expenditures             | 17,206,506 | 12,081    | 17,218,587 | 100.00%  | 0.07%    |
|      |                                |            |           |            | <u> </u> |          |



# Debt Service Fund



# Debt Service Fund Considerations

- Principal and Interest Payments of \$72,114,550
- Total Outstanding Debt Principal of \$607,529,992
- 2016 Voted Authorization of \$437,000,000
  - Issued \$84,000,000 in June 2016
  - Issued \$225,000,000 in May 2017
  - Remaining Unissued Bonds of \$128,000,000 expected to be issued in October 2018
- I&S Tax Rate of \$0.35

#### RICHARDSON INDEPENDENT SCHOOL DISTRICT PROPOSED BUDGET - DEBT SERVICE FUND FISCAL YEAR 2017-2018



|                           |                                           |    | 2016-17<br>Adopted<br><u>Budget</u> |    | Increases<br>Decreases) | 2017-18<br>Proposed<br><u>Budget</u> | Percent of<br><u>Total</u> | Percentage<br>Change |
|---------------------------|-------------------------------------------|----|-------------------------------------|----|-------------------------|--------------------------------------|----------------------------|----------------------|
| Local Sources:            |                                           |    |                                     |    |                         |                                      |                            |                      |
| 71-5711                   | Property Taxes-Current Yr                 | \$ | 63,241,648                          | \$ | 7,366,763               | \$<br>70,608,411                     | 97.8%                      | 11.6%                |
| 71-5712                   | Property Taxes-Prior Yrs                  |    | 300,000                             |    | -                       | 300,000                              | 0.4%                       | 0.0%                 |
| 71-5719                   | Penalty & Interest                        |    | 300,000                             |    | (100,000)               | 200,000                              | 0.3%                       | -33.3%               |
| 97-5746                   | Property Taxes-TIF                        |    | 400,000                             |    | -                       | 400,000                              | 0.6%                       | 0.0%                 |
|                           | Total Property Taxes                      |    | 64,241,648                          |    | 7,266,763               | 71,508,411                           | 99.1%                      | 11.3%                |
| 5742                      | Investment Earnings                       |    | 35,000                              |    | _                       | 35,000                               | 0.0%                       | 0.0%                 |
|                           | Total Other Local Revenue                 |    | 35,000                              |    | -                       | 35,000                               | 0.0%                       | 0.0%                 |
| Total Local Source        | es                                        | _  | 64,276,648                          |    | 7,266,763               | 71,543,411                           | 99.1%                      | 11.3%                |
| State Sources:<br>71-5829 | State Program Revenues Distributed by TEA |    |                                     |    | 667,501                 | 667,501                              | 0.9%                       | 100.0%               |
| Total State Source        | · ·                                       |    | -                                   |    | 667,501                 | 667,501                              | 0.9%                       | 100.0%               |
| Total Revenue             |                                           | \$ | 64,276,648                          | \$ | 7,934,264               | \$<br>72,210,912                     | 100.0%                     | 12.3%                |
| Debt Service Req          | uirements                                 |    |                                     |    |                         |                                      |                            |                      |
| 71-6500                   | Principal on long-term Debt               |    | 42,604,995                          |    | 465,005                 | 43,070,000                           | 59.2%                      | 1.1%                 |
| 72-6500                   | Interest on long-term Debt                |    | 21,674,620                          |    | 7,369,930               | 29,044,550                           | 39.9%                      | 34.0%                |
| 73-6500                   | Bond Issuance Cost and Fees               |    | 40,900                              |    | 159,100                 | 200,000                              | 0.3%                       | 389.0%               |
| 97-6499                   | TIF Payments                              |    | 400,000                             |    | <u> </u>                | 400,000                              | 0.6%                       | 0.0%                 |
| Total Debt Servic         | •                                         | \$ | 64,720,515                          | \$ | 7,994,035               | \$<br>72,714,550                     | 100.0%                     | 12.4%                |
| Decrease in Fund          | Balance                                   | \$ | (443,867)                           | =  |                         | \$<br>(503,638)                      |                            |                      |



# Operating Fund



# Operating Fund Considerations

- Elementary Allocations \$1,383,836
- Secondary Allocations \$1,195,114
- Special Education Allocations \$1,984,177
- Athletics Allocations \$398,534
- Central Curriculum & Instruction \$334,816
- Maintenance & Operations Allocations \$357,318
- Current Commitments \$4,433,604
- One-Time Expenditures \$270,000
- 3% Raise for All Staff \$6,850,000
- M&O Tax Rate of \$1.04



#### Critical Needs/Operating Fund Highlights

#### Elementary - \$1,383,836

- 10.5 Classroom Teachers
- 3 ESL Teachers
- 4 Assistant Principals
- 2 Counselors
- 2 Instructional Coaches

#### Secondary - \$1,195,114

- 15 Classroom Teachers
- 6 Teachers MPA & Health Science
- 2.5 Assistant Principals

#### Special Student Services - \$1,984,177

- 20 Special Education Teachers
- 2 Dyslexia Teachers
- 9.5 Diag / LSSP / SLP

#### Maintenance & Operations - \$357,318

- 3 Journeyman
- 1 Roofing Technician
- 1 Security Guard

#### Central Curriculum & Ins - \$334,534

- 2 Secondary C&I Directors
- 1 Director Student Welfare
- SLO Project Lead

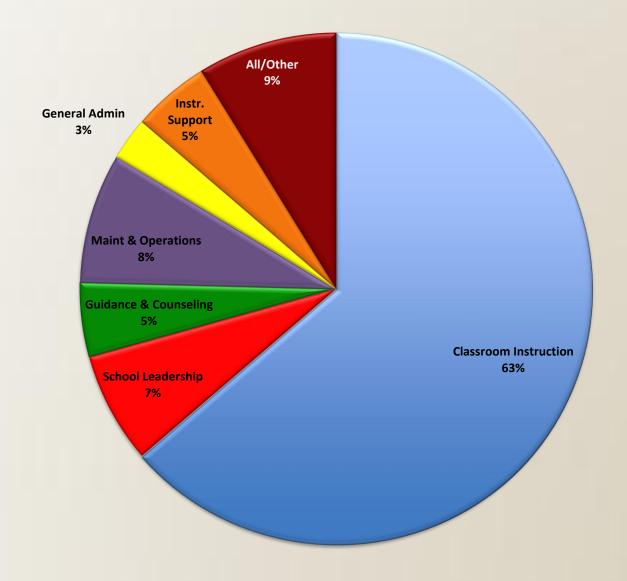
#### **Athletics - \$398,534**

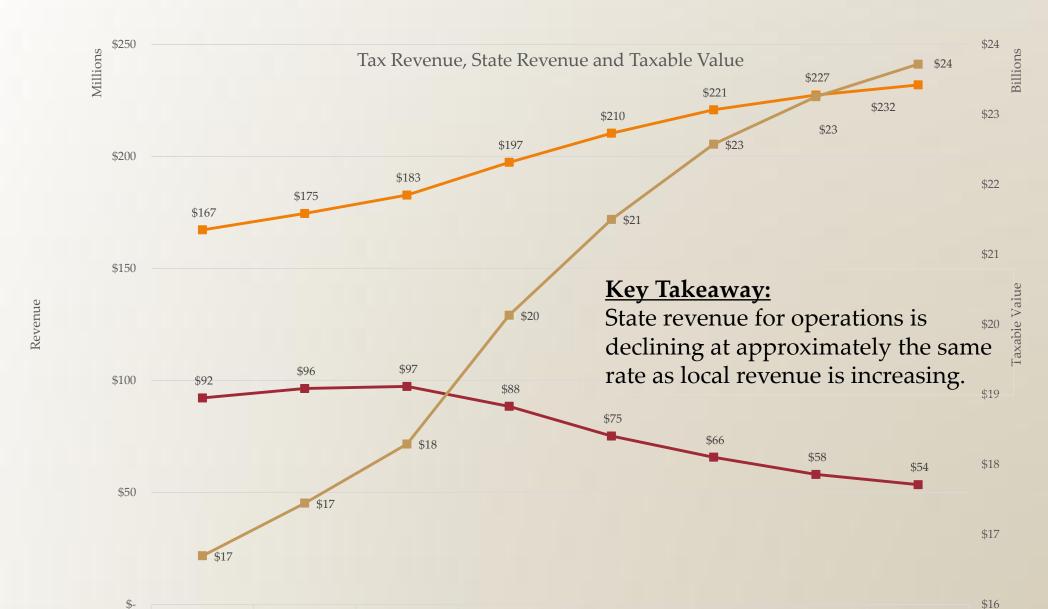
- 4 HS Coaches/Teachers
- JH Athletic Scheduling

3% Raise for All Staff - \$6,850,000







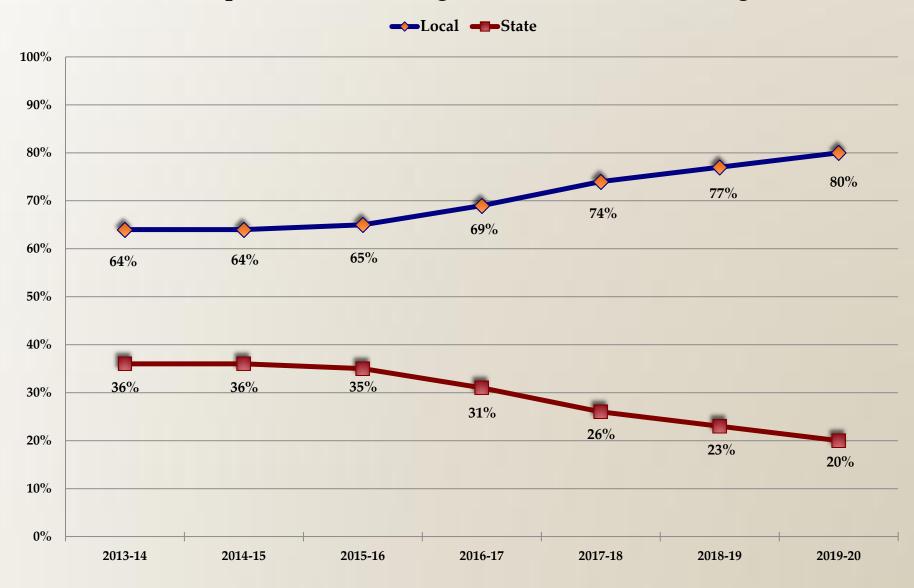


| Ф             |                  |                  |                  |                  |                  |                  |                  |                  |
|---------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| ψ-            | 2013-14          | 2014-15          | 2015-16          | 2016-17          | 2017-18          | 2018-19          | 2019-20          | 2020-21          |
| Tax Revenue   | \$167,207,675    | \$174,541,143    | \$182,753,747    | \$197,372,449    | \$210,336,784    | \$220,803,624    | \$227,397,732    | \$231,925,687    |
| State Revenue | \$92,197,332     | \$96,409,340     | \$97,355,167     | \$88,453,253     | \$75,214,524     | \$65,736,792     | \$58,052,436     | \$53,504,972     |
| Taxable Value | \$16,695,240,343 | \$17,447,178,764 | \$18,291,885,506 | \$20,131,297,435 | \$21,499,828,255 | \$22,574,819,668 | \$23,252,064,258 | \$23,717,105,543 |



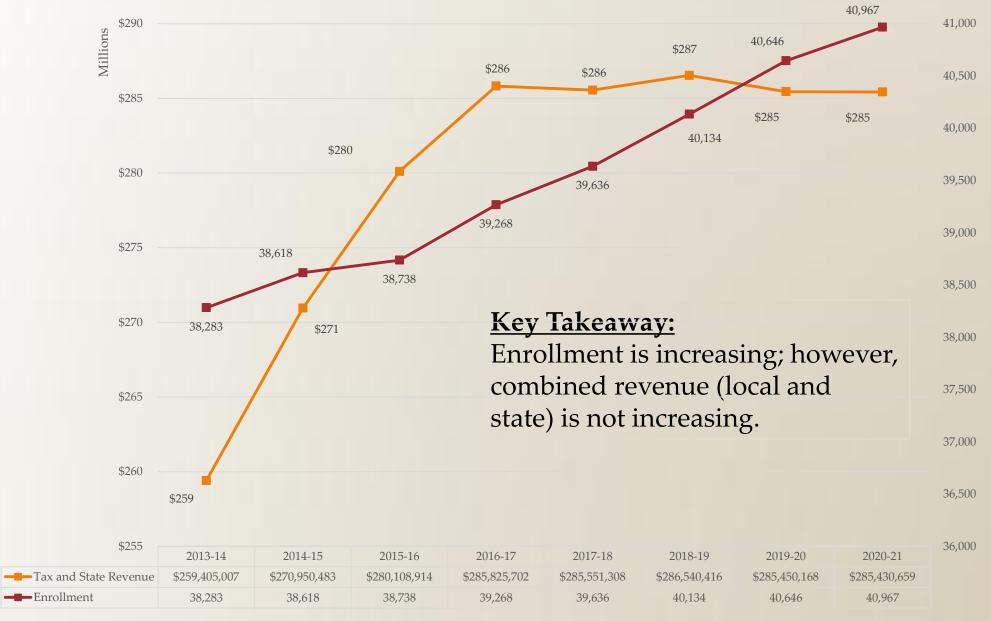


#### Comparison of Percentage of Local vs. State Funding





#### Tax & State Revenue and Enrollment





#### **Funding and Enrollment Growth Trends**

(Percent Increase/Decrease vs. Prior Year)





|                                                 | 2016-17<br>Adopted<br><u>Budget</u> | Increases<br>(Decreases) | 2017-18<br>Proposed<br><u>Budget</u> | Percent of<br>Total | Percentage<br>Change |
|-------------------------------------------------|-------------------------------------|--------------------------|--------------------------------------|---------------------|----------------------|
| Estimated Revenues                              |                                     |                          |                                      |                     |                      |
| Local Revenue                                   | \$197,831,848                       | \$ 21,427,317            | \$219,259,165                        | 69.63%              | 10.83%               |
| State Revenue                                   | 101,984,265                         | (10,533,285)             | 91,450,980                           | 29.04%              | (10.33%)             |
| Federal Revenue                                 | 3,273,315                           | 926,685                  | 4,200,000                            | 1.33%               | 28.31%               |
| Total Revenues                                  | \$303,089,428                       | \$ 11,820,717            | \$314,910,145                        | 100.00%             | 3.90%                |
| Appropriations                                  |                                     |                          |                                      |                     |                      |
| 00 - Transfers                                  | \$ -                                | \$ 1,000,000             | \$ 1,000,000                         | 0.31%               | 100.00%              |
| 11 - Instruction                                | 195,600,304                         | 8,881,702                | 204,482,006                          | 63.67%              | 4.54%                |
| 12 - Library & Media Services                   | 5,447,021                           | (18,480)                 | 5,428,541                            | 1.69%               | (0.34%)              |
| 13 - Curriculum/Instructional Staff Development | 4,410,246                           | 625,066                  | 5,035,312                            | 1.57%               | 14.17%               |
| 21 - Instructional Administration               | 4,720,970                           | 680,959                  | 5,401,929                            | 1.68%               | 14.42%               |
| 23 - School Leadership                          | 21,419,270                          | 1,137,557                | 22,556,827                           | 7.02%               | 5.31%                |
| 31 - Guidance and Counseling                    | 14,227,578                          | 981,279                  | 15,208,857                           | 4.73%               | 6.90%                |
| 32 - Attendance and Social Work                 | 910,505                             | 250,375                  | 1,160,880                            | 0.36%               | 27.50%               |
| 33 - Health Services                            | 4,294,846                           | 147,144                  | 4,441,990                            | 1.38%               | 3.43%                |
| 34 - Student Transportation                     | 4,940,408                           | 1,612,482                | 6,552,890                            | 2.04%               | 32.64%               |
| 36 - Co-Curricular/Extra Curricular Activities  | 6,434,502                           | 265,233                  | 6,699,735                            | 2.09%               | 4.12%                |
| 41 - General Administration                     | 7,961,813                           | 551,250                  | 8,513,063                            | 2.65%               | 6.92%                |
| 51 - Plant Maintenance & Operations             | 24,655,076                          | 1,748,142                | 26,403,218                           | 8.22%               | 7.09%                |
| 52 - Security and Monitoring Services           | 1,580,946                           | 28,785                   | 1,609,731                            | 0.50%               | 1.82%                |
| 53 - Data Processing Services                   | 5,288,294                           | 188,499                  | 5,476,793                            | 1.70%               | 3.56%                |
| 61 - Community Services                         | 193,148                             | 4,628                    | 197,776                              | 0.06%               | 2.40%                |
| 71 - Debt Administration                        | 13,395                              | -                        | 13,395                               | 0.00%               | 0.00%                |
| 95 - Payments to JJAEP                          | 50,000                              | -                        | 50,000                               | 0.02%               | 0.00%                |
| 99 - Other Intergovernmental Charges            | 941,106                             | 67,066                   | 1,008,172                            | 0.31%               | 7.13%                |
| Total Appropriations                            | \$303,089,428                       | \$ 18,151,687            | \$321,241,115                        | 100.00%             | 5.99%                |
| Decrease in Fund Balance                        | \$ -                                |                          | \$ (6,330,970)                       |                     |                      |



# Multi-Year Financial Plan

### Multi-year Financial Projection

|                                                                |     | Projected<br>End of Year<br>FY 16-17 |     | Estimated<br>FY 17-18 |      | 5.00%<br>FY 18-19 |      | 3.00%<br>FY 19-20 |      | 2.00%<br>FY 20-21 |           |
|----------------------------------------------------------------|-----|--------------------------------------|-----|-----------------------|------|-------------------|------|-------------------|------|-------------------|-----------|
| Taxable Value                                                  | \$2 | 20,131,297,435                       | \$2 | 21,499,828,255        | \$ 2 | 22,574,819,668    | \$ 2 | 23,252,064,258    | \$ 2 | 23,717,105,543    |           |
| Current Tax Rate                                               |     | 1.04005                              |     | 1.04005               |      | 1.04005           |      | 1.04005           |      | 1.04005           |           |
| Levy prior to over 65                                          | \$  | 209,375,559                          | \$  | 223,608,964           | \$   | 234,789,412       | \$   | 241,833,094       | \$   | 246,669,756       |           |
| Loss due to over 65                                            | \$  | (9,098,466)                          | \$  | (10,000,000)          | \$   | (10,500,000)      |      | (10,815,000)      | \$   | (11,031,300)      |           |
|                                                                | \$  | 200,277,093                          | \$  | 213,608,964           | \$   | 224,289,412       | \$   | 231,018,094       | \$   | 235,638,456       |           |
|                                                                |     | 98.1%                                |     | 98.0%                 |      | 98.0%             |      | 98.0%             |      | 98.0%             |           |
| CY Tax Revenue                                                 | \$  | 196,424,762                          | \$  | 209,336,784           | \$   | 219,803,624       | \$   | 226,397,732       | \$   | 230,925,687       |           |
| PY Tax Revenue                                                 | \$  | 947,687                              | \$  | 1,000,000             | \$   | 1,000,000         | \$   | 1,000,000         | \$   | 1,000,000         |           |
| State Revenue                                                  | \$  | 88,453,253                           |     | 75,214,524            | \$   | 65,736,792        | \$   |                   | \$   | 53,504,972        |           |
| TRS On Behalf                                                  | \$  | 15,457,168                           |     | 16,236,456            | \$   | 16,723,550        | \$   | 17,225,256        |      | 17,742,014        |           |
| Fund 161                                                       | \$  | 3,306,812                            | \$  | 4,487,381             | \$   | 4,487,381         | \$   | 4,487,381         |      | 4,487,381         |           |
| Other Local Revenue                                            | \$  | 7,743,467                            | \$  | 8,635,000             | \$   | 8,635,000         | \$   | 8,635,000         | \$   | 8,635,000         |           |
| Total Revenue                                                  | \$  | 312,333,149                          | \$  | 314,910,145           | \$   | 316,386,346       | \$   | 315,797,806       | \$   | 316,295,054       |           |
| Expenses 199 and 161                                           | \$  | (303,089,428)                        | \$  | (303,868,716)         | \$   | (312,422,515)     | \$   | (321,227,310)     | \$   | (330,290,573)     |           |
| 3% Raise                                                       |     | ·                                    | \$  | (6,850,000)           | \$   | (7,055,500)       | \$   | (7,267,165)       | \$   | (7,485,180)       | 3% growth |
| Required                                                       |     |                                      | \$  | (4,433,604)           | \$   | (4,477,940)       | \$   | (4,522,719)       | \$   | (4,567,947)       | 1% growth |
| One Time                                                       |     |                                      | \$  | (270,000)             |      |                   |      |                   |      |                   |           |
| Additional Staff (15 staff at \$63,000 a year added each year) |     |                                      |     |                       | \$   | (945,000)         | \$   | (1,918,350)       | \$   | (2,920,901)       |           |
| Available for High Priority                                    |     |                                      | \$  | (5,818,795)           | \$   | (5,993,359)       | \$   | (6,053,292)       | \$   | (6,113,825)       | 1% growth |
|                                                                |     |                                      | \$  | (321,241,115)         | \$   | (330,894,314)     | \$   | (340,988,837)     | \$   | (351,378,426)     |           |
|                                                                |     |                                      |     | (6,330,970)           |      | (14,507,968)      |      | (25,191,031)      |      | (35,083,372)      |           |
| Unassigned Fund Balance                                        | \$  | 89,294,590                           | \$  | 82,963,620            | \$   | 68,455,653        | \$   | 43,264,622        | \$   | 8,181,250         |           |
| Unassigned Fund Balance as a % of expenditures                 |     | 29.5%                                |     | 25.8%                 |      | 20.7%             |      | 12.7%             | ,    | 2.3%              |           |



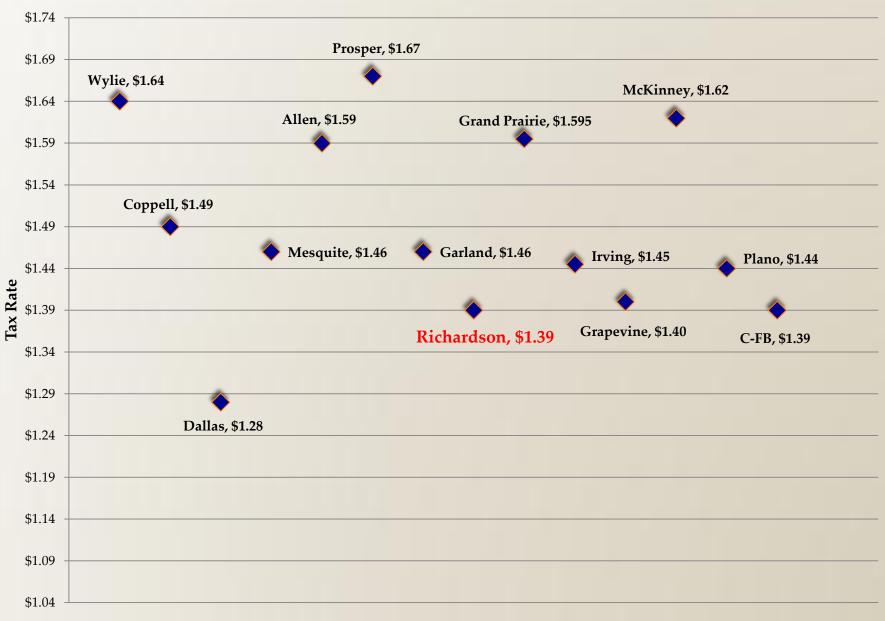
# Comparison of Tax Rates



| ISD Name                  | M&O<br>Tax Rate | I&S Tax<br>Rate | Total Tax<br>Rate | Local<br>Homestead<br>Exemption |
|---------------------------|-----------------|-----------------|-------------------|---------------------------------|
| Prosper                   | 1.17            | 0.5             | 1.67              |                                 |
| Wylie                     | 1.17            | 0.47            | 1.64              |                                 |
| McKinney                  | 1.17            | 0.45            | 1.62              |                                 |
| Grand Prairie             | 1.17            | 0.425           | 1.595             |                                 |
| Allen                     | 1.14            | 0.45            | 1.59              |                                 |
| Lancaster                 | 1.04            | 0.5             | 1.54              |                                 |
| Duncanville               | 1.04            | 0.48148         | 1.52148           |                                 |
| Cedar Hill                | 1.04            | 0.476           | 1.516             |                                 |
| Coppell                   | 1.17            | 0.3227          | 1.4927            |                                 |
| Rockwall                  | 1.04            | 0.425           | 1.465             |                                 |
| DeSoto                    | 1.17            | 0.29            | 1.46              |                                 |
| Frisco                    | 1.04            | 0.42            | 1.46              |                                 |
| Garland                   | 1.04            | 0.42            | 1.46              |                                 |
| Mesquite                  | 1.04            | 0.42            | 1.46              |                                 |
| Irving                    | 1.17            | 0.275           | 1.445             |                                 |
| Plano                     | 1.17            | 0.269           | 1.439             |                                 |
| Sunnyvale                 | 1.04            | 0.386           | 1.426             |                                 |
| Grapevine-Colleyville     | 1.04            | 0.3567          | 1.3967            |                                 |
| Carrollton-Farmers Branch | 1.17            | 0.2217          | 1.3917            |                                 |
| Richardson                | 1.04005         | 0.35            | 1.39005           | X                               |
| Dallas                    | 1.04005         | 0.242035        | 1.282085          | X                               |

#### **DFW Metroplex School District Tax Rates**





# 2017-2018 Richardson ISD Budget

### **Key Factors**

Key District Priority Needs (Special Education, Athletics, Student Growth, Secondary Staffing, Et al.)

Basic Allotment has not changed since 2015-2016 and is not adequate to meet current needs

Property value is growing at a higher pace than enrollment (shifting burden to taxpayers)

Enrollment is increasing; however, our combined revenue (local and state) is decreasing

### **Short-Term Situation**

Decrease in Fund Balance = \$6,330,970

### **Long-Term Situation**

Unsustainable Future Projections

Aggressive Strategic Plan Needed for Long-Term Solution